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STAFF CONFERENCE

Minutes of Meeting held in Director's
Conference Room, Administration Building
Monday, 12 February 1951, at 1100 hours

General Smith Presiding

Present

Allen W. Dulles, Deputy Director for Plans
Murray McConnel, Deputy Director for Administration
Lyman B. Kirkpatrick, Executive Assistant to DCI
[redacted] Executive Assistant to DCI
[redacted] Advisor for Management
James M. Andrews, Asst. Dir. for Collection and Dissemination
George G. Carey, Asst. Dir. for Operations
H. Marshall Chadwell, Asst. Dir. for Scientific Intelligence
Kingman Douglass, Asst. Dir. for Current Intelligence
William L. Langer, Asst. Dir. for National Estimates
Max. F. Millikan, Asst. Dir. for Research and Reports
James Q. Reber, A/Asst. Dir. for Intelligence Coordination
[redacted] Asst. Dir. for Special Operations
[redacted] Asst. Dir. for Policy Coordination

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1. The Director described the work of his staff, pointing out that Mr. Kirkpatrick is, in effect, the Executive Secretary of the agency and that his position was analogous to the Secretary of the General Staff. He stated that he wished to have ready for him each morning a log indicating the important incoming and outgoing correspondence and such meetings and conversations of importance that should be called to his attention. It will be necessary for the Assistant Directors to keep the Secretariat informed so that items of importance may be incorporated in this log. In addition, a supplementary list will be furnished him each morning showing other items of correspondence and the action taken on these. A card upon which he wishes placed before him the first thing each morning is the Daily Intelligence Summary. In this connection, the Director stated that it should be a joint production of O/CI in connection with O/NF, O/RR, and O/SI. The Director stated that he had been overly taxed by the number of interviews of job candidates and that he wished the Assistant Directors to do the interviewing henceforth.

(In addition to furnishing the Director with the above information, the Executive Assistant will brief him each morning at approximately 9:30 on the items requiring his attention.)

2. Mr. Dulles reported on the present status of the responsibility for psychological warfare. He stated that a project worked up by [redacted] was currently before the President. In this connection he said there were three possibilities currently being considered: (1) improved coordination but no new agencies created; (2) a planning authority but with no operational functions; (3) a new executive agency to take over all psychological warfare functions. He stated that he had met with Messrs. Staat and Finan of the Bureau of the Budget to discuss with them the problem of psychological warfare and to describe the functions that CIA currently is performing in this field. In this connection, the Director said that he was concerned with the magnitude of the job required in guerrilla warfare and the delineation between covert operations and guerrilla warfare. He suggested that Messrs. Dulles and [redacted] discuss this matter with [redacted]

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[redacted] and said that it was his conviction that operations in an active military theater should be turned over to the theater commanders by CIA. The CIA function in an active theater should be confined to providing directives through and by the authority of the Joint Chiefs of Staff, and by being supplied with bases

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and support for operations into the adjacent areas. The Director said that he believed the JCS would not be concerned with operations outside active theaters or into areas prior to the area becoming a theater of military operations.

Mr. Dulles reported that he had discussed with Assistant Attorney General Peyton Ford the application of the McCarran Act to CIA operations. He said that Mr. Ford was very cooperative and that he believed something can be worked out, although Justice still feels that the McCarran Act supersedes [redacted]. He recommended that Mr. Ford be briefed more extensively on CIA operations. The Director said that he heartily agreed on this procedure.

Mr. Dulles reported that Nelson Rockefeller had asked for CIA assistance in supplying guidance to the Advisory Committee on International Development, particularly what should be done in critical areas. Dr. Millikan suggested that this be a joint CIA-State approach.

[redacted] Dr. Millikan

3. Dr. Millikan inquired whether he was clear in understanding that CIA was no longer engaged in producing psychological intelligence. The Director said this was a matter for Mr. Reber and Dr. Millikan to discuss with State and that we should ask them confidentially what support they needed in the psychological intelligence field. In this connection [redacted] pointed out that O/PC will need support but that they have no concern as to where the job is performed as long as it supplies their needs.

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5. Dr. Langer asked whether it was necessary to have a top level man on duty in his office all day on Sunday. It was pointed out that what was required was somebody available to reach the appropriate people in the event of an emergency and that the selection of the person for duty was up to the Assistant Director.

Dr. Langer asked if there had been any developments on obtaining the necessary cables from the Department of State for use in preparing the Daily Summary. It was concluded that no immediate action was necessary on this matter, inasmuch as Mr. Reber had been discussing it with the appropriate authorities in the State Department.

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